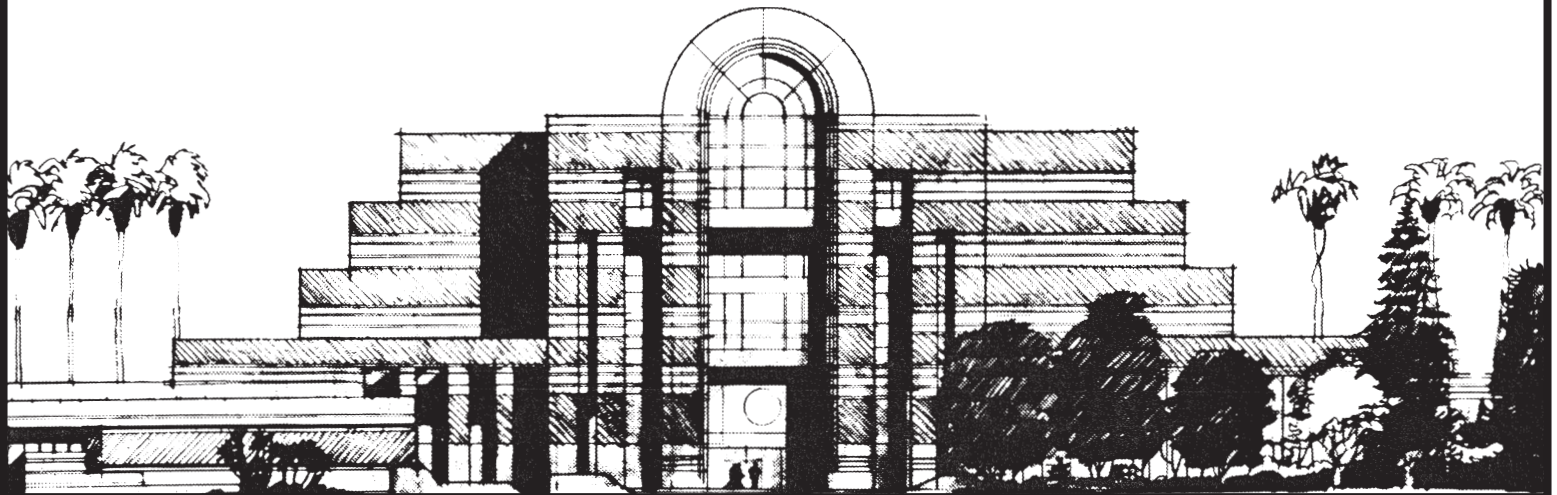




County of San Bernardino

Grand Jury Final Report

2003-2004



COUNTY OF SAN BERNARDINO

**GRAND JURY
FINAL REPORT**

2003-2004

EDITORIAL COMMITTEE

Bill Reid, Chair

Arden Fritz

Hal Henry

Roy June

Brad Kuiper

Bob Wilhelm

Burrel Woodring

The Editorial Committee would like to acknowledge and thank the following individuals for their hard work and invaluable assistance in the preparation of the Final Report of the 2003-2004 San Bernardino County Grand Jury.

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Printing Services
Typing/Preparation

Silvia Schreiber, Layout & Composing Coordinator
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County Printing Services Personnel
Susan Shuey, Grand Jury Assistant

DEDICATION AND SERVICE



As a retired police officer and as a member of the Grand Jury, Mr. Leon Sakamoto demonstrated his ability to serve and help his fellow man.

Now, as he serves in Iraq, we are reminded of how far his commitment extends.

The 2003-2004 San Bernardino County Grand Jury is proud to dedicate this final report to Leon Sakamoto.

As we close our year of service, we offer our prayers for the safe return of Leon and all the men and women who are in service to our country.



FOREMAN'S STATEMENT

The 2003-2004 Grand Jury began its term with a 33 percent budget reduction. To reduce the budget of the Grand Jury is an injustice to the citizens of San Bernardino County. The budget given for the basic operation of the Grand Jury is very minimal.

Historically, the Grand Jury is as an arm of the Superior Court. By statute, its basic duty is to investigate County and city governments. This basic concept must not be impeded in any manner. To do so would be an injustice to the citizens of the County of San Bernardino.

This Grand Jury is, and will remain, an impartial group of citizens whose main goal is to improve government and the way it provides services to the residents of San Bernardino County.

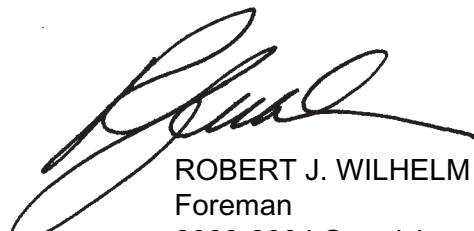
To assemble a group of people as the Grand Jury is a difficult task. But it has proven to be one of the most valuable assets the citizens have in order to get a better perspective of how government is operating. This Grand Jury, as all other Grand Juries, is non-partisan. It does not, in any manner, choose any one department to investigate. Instead, it looks at all the departments of government within its jurisdiction.

After careful investigations, subject to interviews, research and factual information, the Grand Jury presents its findings in this report.

The recommendations that are set forth in this report help to offer the citizens of San Bernardino an opportunity to see how various departments of County government are operating. Changes that are implemented in a timely manner will help to improve the way government provides services to its citizens. This basic concept of improving government will enable it to be fiscally responsible and implement changes that must be made if we are to provide all the needs of our residents.

The 2003-2004 Grand Jury would like to acknowledge the cooperation of the employees and elected officials of San Bernardino County for their time and service which enabled this report to be completed.

As the 2003-2004 Grand Jury closes its term, we are reminded of the basic concept of government, by the people, for the people. Let us not forget we are all a part of this concept.



ROBERT J. WILHELM
Foreman
2003-2004 Grand Jury

2003-2004 GRAND JURY SAN BERNARDINO COUNTY

Robert J. Wilhelm	✧	Foreman
Roy E. June	✧	Foreman Pro Tem
Bradford L. Kuiper	✧	Secretary
Hal H. Henry	✧	Assistant Secretary
John H. Hartley	✧	Sergeant-at-Arms
Richard J. Ekwall	✧	Assistant Sergeant-at-Arms
Jenny L. Overton	✧	Historian/Librarian

Ray Abril, Jr.	✧	Colton
Gordon G. Bjorklund	✧	Running Springs
Rafael U. Contreras	✧	Chino Hills
Daniel A. Davis	✧	Lytle Creek
Richard J. Ekwall	✧	Colton
LeRoy C. Fiebiger	✧	Upland
Arden C. Fritz	✧	Yucaipa
John H. Hartley	✧	Ontario
Hal H. Henry	✧	Wrightwood
Roy E. June	✧	Joshua Tree
Bradford L. Kuiper	✧	Apple Valley
Lois C. Long	✧	Lytle Creek
Jenny L. Overton	✧	San Bernardino
George C. Patrick	✧	Upland
William J. Reid	✧	Rialto
Florence Judy Rodgers	✧	Apple Valley
Robert J. Wilhelm	✧	Ontario
Burrell S. Woodring	✧	Yucaipa

RESIGNATIONS

Paul V. Avila (August 2003)	Ontario
Leon Sakamoto (December 2003)	Chino

Presiding Judge	✧	J. Michael Welch
Legal Advisor	✧	Clark A. Hansen, Jr.
Grand Jury Assistant	✧	Susan L. Shuey

2003-2004 GRAND JURY SAN BERNARDINO COUNTY



Front (left to right): Bill Reid, Lois Long, Judy Rodgers, Jenny Overton, Sue Shuey (Grand Jury Assistant)

Middle (left to right): Arden Fritz, Brad Kuiper, Bob Wilhelm (Foreman), Rafael Contreras, Roy June, Ray Abril, Jr., John Hartley

Back (left to right): Richard Ekwall, Dan Davis, Hal Henry, George Patrick, Presiding Judge J. Michael Welch, Lee Fiebiger, Clark A. Hansen, Jr. (Grand Jury Legal Advisor), Burrel Woodring, Gordon Bjorklund

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